

The Agile Pmo Leading The Effective Value Driven Project Management Office Business Agile Leadership Volume 1

Eventually, you will completely discover a further experience and execution by spending more cash. still when? accomplish you acknowledge that you require to get those all needs gone having significantly cash? Why dont you try to get something basic in the beginning? Thats something that will lead you to understand even more almost the globe, experience, some places, afterward history, amusement, and a lot more?

It is your very own period to ham it up reviewing habit. along with guides you could enjoy now is **The Agile Pmo Leading The Effective Value Driven Project Management Office Business Agile Leadership Volume 1** below.

Business Driven PMO Setup - Mark Price Perry 2009-05-15

Featuring contributions from more than 20 distinguished executives and subject matter experts, this unique reference challenges various traditional approaches and strategies for the PMO and explains how to set up a business-driven PMO using an extensively proven roadmap adaptable to any type or size organization.

Harvard Business Review Project Management Handbook - Antonio Nieto-Rodriguez 2021-10-19

The one primer you need to launch, lead, and sponsor successful projects. We're now living in the project economy. The number of projects initiated in all sectors has skyrocketed, and project management skills have become essential for every leader and manager. Still, project failure rates remain extremely high. Why? Leaders oversee too many projects and have too little visibility into them. Project managers struggle to translate their hands-on, technical knowledge up to senior management. The result? Worthy projects are starved of time and resources and fail to deliver benefits, while too much investment goes into the wrong projects. To compete in the project economy, you need to close this gap. The HBR Project Management Handbook shows you how. In this comprehensive guide, project management expert Antonio Nieto-Rodriguez presents a new and simple framework that will increase any project's likelihood of success. Packed with case studies from many industries worldwide, it will teach you how to manage your organization's projects, strategic programs, and agile initiatives more effectively and push the best ones ahead to completion. Timeless yet forward-looking, this book will help you win in the project-driven world. In the HBR Project Management Handbook you'll find: Everything you need to know about project management in practical, nontechnical language A definitive taxonomy of project types, from product launches to digital transformations to megaprojects A road map for becoming an effective project leader and executive sponsor A new, simple, and universal project framework, the Project Canvas, that breaks down any project into essential building blocks that can be easily understood by all project stakeholders Original concepts and exclusive case studies from public- and private-sector organizations worldwide You'll learn: A common language for project managers and executives to run successful projects across your organization When to use agile, traditional, or hybrid methods in your projects The twelve principles of successful projects, including purpose, agility, and a focus on outcomes Techniques for selecting and advancing the best projects and managing a strategic and balanced project portfolio How today's projects will help address some of the most pressing global trends, including automation, sustainability, diversity, and crisis management Why project management needed to be reinvented and what the future holds HBR Handbooks provide ambitious professionals with the frameworks, advice, and tools they need to excel in their careers. With step-by-step guidance, time-honed best practices, and real-life stories, each comprehensive volume helps you to stand out from the pack—whatever your role.

Advanced Project Portfolio Management and the PMO - Gerald I. Kendall 2003-04-15

Advanced Project Portfolio Management is a comprehensive book which presents a roadmap for the achievement of high value enterprise strategies and superior project management results. It provides methods for best project selection, faster completion, optimal project portfolio management, and how to explicitly measure the PMO for rapidly increasing project ROI.

Agile - Harry Altman 2017-10-15

AGILE Agile Project Management, Kanban & Scrum Do You Want to Become An Expert Of AGILE ?? Get this Book and Follow My Step by Step Explanations! Click Add To Cart Now! AGILE PROJECT MANAGEMENT Agile project management principles and practices

empower project managers to adapt to and manage effectively a new kind of innovative product development. This book will be useful to those Agile beginners who want a better understanding of what agile is all about. The methods and techniques are described in a simple way to understand language and in this regard, this book forms a useful collection of recipes for people wanting to try out many of its agile methods and techniques. KANBAN Kanban is a visual tool that helps in the management of projects by visualizing workflow, limiting work in process, creating and improving the flow. This book introduced principles that have already revolutionized the manufacturing industry. These principles help people to eliminate waste, amplify learning, and deliver as fast as possible. SCRUM Scrum is a framework for developing and sustaining complex products. It is a framework within which people can address complex adaptive problems, while productively and creatively delivering products of the highest possible value. Scrum is lightweight; simple to understand and not difficult to master. Scrums makes clear the relative efficacy of your product management and development practices so that you can improve. **CLICK ADD TO CART NOW!**

Agile Practices for Waterfall Projects - Barbee Davis 2012-10-12

Projects in the near future will be managed with a hybrid of Agile and traditional waterfall processes to better address the speed to market, product innovation, and financial challenges that organizations face. The project managers who learn how to merge Agile with Waterfall methodologies first will gain a huge career advantage over those who lag behind. This engaging and highly instructive guide covers what Agile is, and how and when it is appropriate to blend it into your projects. Agile Practices for Waterfall Projects will help new and experienced project managers, stakeholders, and students of the discipline to proactively prepare for and ensure their future success. This valuable resource also contains all the terms and concepts needed for those planning to take the PMI Agile Certified Practitioner (PMI-ACP)® exam.

Effective PM and BA Role Collaboration - Ori Schibi 2015-10-13

“Many have struggled with the overlap between the PM and BA roles on a project. This is a book every BA and PM should read with a highlighter in hand.” —Kevin Aguanno, PMP, PMI-ACP, CSM, FPMAC, Agile Project Management Pioneer and President, Genxus The role of the business analyst (BA) has seen rapid growth over the past decade, and for good reason. Business analysis is a hybrid function that evolved from the systems analysis role over several decades into one where the individuals performing it have both a good understanding of the business and of the IT and software used to support the business. One set of activities that is the BA's specialty is the eliciting and management of accurate product requirements. Recent research has shown that when this BA role is properly executed in collaboration or partnership with the project or program manager (PM), higher quality product and project requirements are produced and managed resulting in higher success rates, with solutions that deliver business value and products and services that better satisfy stakeholder and customer needs. While leading experts all agree that collaboration between the PM and BA roles is key, the matter of how remains a subject of debate. This innovative guide shows how to address the challenges associated with the definitions of these roles and the gaps, intersections, overlaps, and touch points between the PM and BA to reduce waste, improve efficiency and effectiveness, and increase benefits to the organization. It demonstrates how this can be achieved without adding resources, or going through duplication of effort, waste, and misunderstandings that lead to failure. This essential reference evaluates the PM and BA roles current contrasting perceptions, defines the roles they should fulfill, and describes how to ensure the PM/BA partnership is maintained from the business case, through to project initiation, execution, implementation and post-project evaluation. The

authors provide readers with concepts and approaches for developing a partnership between the PM and BA roles, within their own context and specific challenges, in a manner which has proven to result in a synergistic, functionally harmonious relationship that maximizes the business value these roles produce for the organization. Key FeaturesApplies concepts that are aligned with the PMI-PBASM, CBAP®/CCBA® and PMP® certificates, the Business Analysis for Practitioners - A Practice Guide, the PMBOK® Guide, the BABOK®, and PRINCE2Divides the PM and BA roles in aligning strategy to organizational goals and estimating; addressing risks, constraints, assumptions, dependencies, and communication; and managing relationships, stakeholder expectations, organizational priorities, resources, scope, requirements, and documentation.Provides readers a practical approach to addressing the intersections between the PM and BA roles and the ability to maximize each role's contribution, while sorting out the overlapping parts and articulating the handover pointsDiscusses activities that need to be integrated, setting up boundaries, and lists activities that must be performed in the gaps between the PM and BA roles, in logical order, to ensure project and organizational benefits are maximizedGives an enhanced meaning to integration management within the context of role definitionIllustrates the flow of work and responsibilities between the PM and the BA through both the project life cycle and the product life cycleRationalizes the undertaking of an increased load of work early in the project with a focus on initiation and early planning activities—to gain more control over the project outcome and successIntroduces collaboration techniques to improve resource allocation in the project and throughout the organization, and to streamline the transition between product requirements and project scopeWAV offers downloadable checklists for determining Agile suitability, PM and BA role collaboration areas, a variety of requirements elicitation and management checklists, and other tools—available from the Web Added Value™ Download Resource Center at www.jcrosspub.com

Project to Product - Mik Kersten 2018-11-20

As tech giants and startups disrupt every market, those who master large-scale software delivery will define the economic landscape of the 21st century, just as the masters of mass production defined the landscape in the 20th. Unfortunately, business and technology leaders are woefully ill-equipped to solve the problems posed by digital transformation. At the current rate of disruption, half of S&P 500 companies will be replaced in the next ten years. A new approach is needed. In Project to Product, Value Stream Network pioneer and technology business leader Dr. Mik Kersten introduces the Flow Framework—a new way of seeing, measuring, and managing software delivery. The Flow Framework will enable your company's evolution from project-oriented dinosaur to product-centric innovator that thrives in the Age of Software. If you're driving your organization's transformation at any level, this is the book for you.

The Agile Pmo - Michael Nir 2013-02-27

Agile Project Management, PMO, Powerful Advice - An Amazon BestsellerThe Revealed Secrets of the Shocking Truths about Global PMO Colossal Failures and how to Work around them.** Uncovered Truths How to avoid a tactical PMO - in which MBA graduates fill the role of secretaries - I know you are asking now - how can it be possible that companies pay 100K \$ salaries for administrative work, aren't you? - Read the book and know the answer** What are the signs of a process obsessed PMO - in which the project managers are cringing under the whip of the PMO and how to set them free!** Limited Vision When the PMO is in love with the lavish tools - and promotes death by SharePoint - what do you do?** The Ultimate Program Life Cycle inflicting PMO - do you know how to recognize it and provide REAL VALUEAgile Project Management, The Agile PMOProvides answers NOW to all these challenging questions. You will learn to recognize and avoid the PMO trapsResearch has proven that most PMOs will be disbanded and flushed away in two years after rollout - make sure yours doesn't** This book provides you with the breakthrough professional knowledge to grow your PMO Immediately. This book is the Surefire method to pioneer the value driven efforts in the organization.**Proven and Tested Advice from a ProfessionalAgile Project Management, The Agile PMO** Join me in this journey to making your emerging PMO not only endure but also lead project and portfolio growth and be value driven.** The PMO is a mediating function it enables visibility where there is none, unity where there is disparity, transparency where there is ambiguity, and global breakthrough where there is only local analysis.** Over the years I have seen too many PMOs blunder and fail due to various misconceptions in

the roll out and implementation. The main cause is that PMOs do not learn how to create true and substantial value for stakeholders from the portfolio perspective, and hence lose budgeting and are terminated** in this proven guide I will provide practical guidelines with the assistance of a case study on how to create and increase value of a PMO in an ever changing environment.** Ultimately, after reading this guide you'll know what to do, in order to successfully and reliably lead your Agile PMO.***** Agile Project Management, The Agile PMO is for a limited time at a discounted - under-priced level - popular demand is increasing Don't wait, enjoy this price and read now.*****"I have read many books about PMOs and have seen many implementations, most of them failed. I offer my perspective on how to create a long-lasting value driven PMO. The organizations that follow these guidelines benefit from extraordinary results in project completion, in benefits received, and customer satisfaction and in low employee attrition." M. Nir, PMP, M.Sc. I&E, President, Sapir Consulting**** ** Exclusive and Genuine Concepts - What is your value from Best business: The Agile PMO* Alignment with Business - ensuring Value over process* Launching a PMO that is Lean and Mean* Simple tools for enabling value quickly* Presented in an easy to follow case study!* Discussed from a multi-perspective view!* Integrated to allow you simple roll out across a portfolio!Praise for PMO Leadership - Avoid Classical Pitfalls How to Create a Value Driven Best business Office:Covering all perspectives of a PMO- This guide promotes a hands-on approach to the installation of a PMO in a company. It illustrates nicely what are the benefits of the different types of PMO and what are their possible responsibilities.Ralf Friedrich, President, Coaching Center Dieburg, GeProSHURRY - to get your copy of Agile Project Management, The Agile PMO, Scroll up and Click the buy button now!! 100% Satisfaction Guaranteed The Phoenix Project - Gene Kim 2018-02-06

Over a half-million sold! The sequel, The Unicorn Project, is coming Nov 26 "Every person involved in a failed IT project should be forced to read this book."—TIM O'REILLY, Founder & CEO of O'Reilly Media "The Phoenix Project is a must read for business and IT executives who are struggling with the growing complexity of IT."—JIM WHITEHURST, President and CEO, Red Hat, Inc. Five years after this sleeper hit took on the world of IT and flipped it on its head, the 5th Anniversary Edition of The Phoenix Project continues to guide IT in the DevOps revolution. In this newly updated and expanded edition of the bestselling The Phoenix Project, co-author Gene Kim includes a new afterword and a deeper delve into the Three Ways as described in The DevOps Handbook. Bill, an IT manager at Parts Unlimited, has been tasked with taking on a project critical to the future of the business, code named Phoenix Project. But the project is massively over budget and behind schedule. The CEO demands Bill must fix the mess in ninety days or else Bill's entire department will be outsourced. With the help of a prospective board member and his mysterious philosophy of The Three Ways, Bill starts to see that IT work has more in common with a manufacturing plant work than he ever imagined. With the clock ticking, Bill must organize work flow streamline interdepartmental communications, and effectively serve the other business functions at Parts Unlimited. In a fast-paced and entertaining style, three luminaries of the DevOps movement deliver a story that anyone who works in IT will recognize. Readers will not only learn how to improve their own IT organizations, they'll never view IT the same way again. "This book is a gripping read that captures brilliantly the dilemmas that face companies which depend on IT, and offers real-world solutions."—JEZ HUMBLE, Co-author of Continuous Delivery, Lean Enterprise, Accelerate, and The DevOps Handbook ——— "I'm delighted at how The Phoenix Project has reshaped so many conversations in technology. My goal in writing The Unicorn Project was to explore and reveal the necessary but invisible structures required to make developers (and all engineers) productive, and reveal the devastating effects of technical debt and complexity. I hope this book can create common ground for technology and business leaders to leave the past behind, and co-create a better future together."—Gene Kim, November 2019

Managing Agile Projects - Sanjiv Augustine 2005

Your Hands-On, "In-the-Trenches" Guide to Successfully Leading AgileProjectsAgile methods promise to infuse development with unprecedented flexibility, speed, and valueand these promises are attracting IT organizations worldwide. However, agile methods often fail to clearly define the manager's role, and many managers have been reluctant to buy in. Now, expert project manager Sanjiv Augustine introduces agility "from the manager's point of view, offering a proven management framework that addresses everything from team building to

project control. Augustine bridges the disconnect between the assumptions and techniques of traditional and agile management, demonstrating why agility is better aligned with today's project realities, and how to simplify your transition. Using a detailed case study, he shows how agile methods can scale to succeed in even the largest projects: Defining a high-value role for the manager in agile project environments Refocusing on "outcomes--not rigid plans, processes, or controls Structuring and building adaptive, self-organizing "organic teams" Forming a guiding vision that aligns your team behind a common purpose Empowering your team with the information it needs to succeed Managing the flow of customer value from one creative stage to the next Leveraging your team members strengths as "whole persons" Implementing full-life-cycle agility: from planning and coding to maintenance and knowledge transfer Customizing agile methods to your unique environment Becoming an "adaptive leader" who can inspire and energize agile teams Whether you're a technical or business manager, "Managing Agile Projects" gives you all the tools you need to implement agility in "your environment and reap its full benefits. "Managing Agile Projects is part of the Robert C. Martin series. (c) Copyright Pearson Education. All rights reserved.

Choose Your WoW! - Scott W. Ambler 2020

"Hundreds of organizations around the world have already benefited from Disciplined Agile Delivery (DAD). Disciplined Agile (DA) is the only comprehensive tool kit available for guidance on building high-performance agile teams and optimizing your way of working (WoW). As a hybrid of all the leading agile and lean approaches, it provides hundreds of strategies to help you make better decisions within your agile teams, balancing self-organization with the realities and constraints of your unique enterprise context. The highlights of this handbook include: #1. As the official source of knowledge on DAD, it includes greatly improved and enhanced strategies with a revised set of goal diagrams based upon learnings from applying DAD in the field. #2 It is an essential handbook to help coaches and teams make better decisions in their daily work, providing a wealth of ideas for experimenting with agile and lean techniques while providing specific guidance and trade-offs for those "it depends" questions. #3 It makes a perfect study guide for Disciplined Agile certification. Why "fail fast" (as our industry likes to recommend) when you can learn quickly on your journey to high performance? With this handbook, you can make better decisions based upon proven, context-based strategies, leading to earlier success and better outcomes"--

Lean Enterprise - Jez Humble 2020-07-20

How well does your organization respond to changing market conditions, customer needs, and emerging technologies when building software-based products? This practical guide presents Lean and Agile principles and patterns to help you move fast at scale—and demonstrates why and how to apply these paradigms throughout your organization, rather than with just one department or team. Through case studies, you'll learn how successful enterprises have rethought everything from governance and financial management to systems architecture and organizational culture in the pursuit of radically improved performance. Discover how Lean focuses on people and teamwork at every level, in contrast to traditional management practices Approach problem-solving experimentally by exploring solutions, testing assumptions, and getting feedback from real users Lead and manage large-scale programs in a way that empowers employees, increases the speed and quality of delivery, and lowers costs Learn how to implement ideas from the DevOps and Lean Startup movements even in complex, regulated environments

Accelerate - Nicole Forsgren PhD 2018-03-27

Winner of the Shingo Publication Award Accelerate your organization to win in the marketplace. How can we apply technology to drive business value? For years, we've been told that the performance of software delivery teams doesn't matter—that it can't provide a competitive advantage to our companies. Through four years of groundbreaking research to include data collected from the State of DevOps reports conducted with Puppet, Dr. Nicole Forsgren, Jez Humble, and Gene Kim set out to find a way to measure software delivery performance—and what drives it—using rigorous statistical methods. This book presents both the findings and the science behind that research, making the information accessible for readers to apply in their own organizations. Readers will discover how to measure the performance of their teams, and what capabilities they should invest in to drive higher performance. This book is ideal for management at every level.

Business Driven Project Portfolio Management - Mark Price Perry 2011-03-15

Business Driven Project Portfolio Management covers the top 10 risks that threaten project portfolio management success and offers practical alternatives to help ensure achievement of desired results. Written from a business perspective, it contains the executive insights, management strategy, tactics, processes and architecture needed for the successful implementation, ongoing management, and continual improvement of project portfolio management (PPM) in any organization. Key Features: -- Presents actionable tools, techniques and solutions to the top 10 PPM risks and execution difficulties that most organizations and program management offices (PMOs) face -- Includes real case examples that organizations and PMOs of all shapes and sizes seeking to effectively manage project portfolios will find beneficial -- Shares insightful and practical advice from executives of leading PPM providers, coupled with the wisdom of highly experienced operational executives who manage PMOs, use PPM applications, and are responsible for PPM success -- WAV offers downloadable PPM-related episodes of The PMO Podcast™, an executive overview presentation of the book's content, solutions to end-of-chapter questions for professors, and 100 practical tips for implementing PPM within your organization — available from the Web Added Value™ Download Resource Center at www.jcrosspub.com

Project Management of Large Software-Intensive Systems - Marvin Gechman 2019-03-11

The book describes how to manage and successfully deliver large, complex, and expensive systems that can be composed of millions of lines of software code, being developed by numerous groups throughout the globe, that interface with many hardware items being developed by geographically dispersed companies, where the system also includes people, policies, constraints, regulations, and a myriad of other factors. It focuses on how to seamlessly integrate systems, satisfy the customer's requirements, and deliver within the budget and on time. The guide is essentially a "shopping list" of all the activities that could be conducted with tailoring guidelines to meet the needs of each project.

PMO Governance - Eugen Spivak 2019

A practical guide to maximize your benefits, and improve delivery of your corporate strategy! To stay competitive, companies need not only forward-thinking vision, but to effectively execute that vision. In this book, Eugen Spivak focuses on excellence in execution of corporate initiatives and serves as a strategic partner for establishing, improving, and running world-class PMO. The book is written from a business-transformation perspective, offering an abundance of specific recommendations, extraordinarily practical tips, and effective advice on establishing and improving Project Management Office. In addition to counsel on the setup of PMO, the book features real-world examples extracted from the more than a hundred initiatives Eugen has carried out. Further, the book highlights the practical tips on how to improve delivery of portfolios, programs, and projects, and thus offers a range of time-tested best practices for managing portfolios, programs, and projects. Using PMO Governance as a guide, you will receive:

- Proven techniques to improve execution of your corporate strategy.
- An effective approach for streamlining decision-making, transparency, and oversight.
- Proactive insights about all the areas that make PMO successful.
- Handy tips for how to spot delivery problems and what to do about them.
- Efficient techniques for better running your portfolios, programs, and projects.
- Guidelines to managing different types of programs and projects, including megaprojects.
- Practical recommendations for making you a more effective leader.

By applying principles in this book, your organization will improve maturity of its governance and achieve more desired performance results for the portfolio of program and projects it runs.

Enterprise Agile Coaching - Cherie Silas 2021-12-15

When an Agile coach leaves an organization, the changes developed during their tenure should not roll backward. Compliance is somewhat easy to install and takes hold rather quickly. The challenge with that approach is that when the forcing mechanism (Agile coach) is removed, much of the compliance rolls back to the original position. Sustainable change requires a different strategy. This book introduces the concept of utilizing an Invitational Approach to Enterprise Agile Coaching which can be a crucial catalyst for integrating sustainable change by putting the client in the seat of responsibility.

Leading Successful PMOs - Peter Taylor 2016-04-22

Many organizations profit hugely by utilizing a Project Management Office (PMO); it means they achieve benefits from standardizing and following project management policies, processes, and methods. However, building an effective PMO is a complex process; it requires clear vision and strong leadership so that, over time, it will become the

source for guidance, documentation, and metrics related to the practices involved in managing and implementing projects. Leading Successful PMOs will guide all project based organizations, and project managers who contribute to and benefit from a PMO, towards maximizing their project success. In it, Peter Taylor outlines the basics of setting up a PMO and clearly explains how to ensure it will do exactly what you need it to do - the right things, in the right way, in the right order, with the right team.

The Complete Project Management Office Handbook - Gerard M. Hill 2004-08-02

Today's project managers find themselves in the dual roles of technical expert and business leader. As project management has evolved, the need has emerged for an organizational entity to manage complexities and ensure alignment with business interests. A project management office (PMO) coordinates technical and business facets of project management and achieves the goals of oversight, control, and support within the project management environment. The Complete Project Management Office Handbook identifies the PMO as the essential business integrator of the people, processes, and tools that manage or influence project performance. This book details how the PMO applies professional project management practices and successfully integrates business interests with project goals, regardless of whether the scope of the PMO is limited to managing specific projects or expanded to the level of a full business unit. People at all levels of the project and business spectrum will benefit from this volume. The Handbook focuses on how to establish PMO functionality to meet the requirements of project stakeholders. It presents 20 pertinent PMO function models, providing guidance for developing PMO operating capability that is applicable to any organization. It also presents these functions relative to five stages of progressive PMO development along a competency continuum, demonstrating potential PMO growth from simple project control up through its alignment within a strategic business framework.

Team Topologies - Matthew Skelton 2019-09-17

In Team Topologies DevOps consultants Matthew Skelton and Manuel Pais share secrets of successful team patterns and interactions to help readers choose and evolve the right team patterns for their organization, making sure to keep the software healthy and optimize value streams. Team Topologies will help readers discover:

- Team patterns used by successful organizations.
- Common team patterns to avoid with modern software systems.
- When and why to use different team patterns
- How to evolve teams effectively.
- How to split software and align to teams.

From Chaos to Successful Distributed Agile Teams - Johanna Rothman 2018-04-08

Distributed agile teams have a terrible reputation. They don't deliver "on time," and too often, they don't deliver what the customer needs. However, most agile teams, have at least one remote team member. And, agile approaches are here to stay. Don't blindly apply agile practices designed for collocated teams. Instead, learn to use three mindset shifts and the agile and lean principles to create your successful distributed agile team. Use the tips and traps to help your team succeed. Leave the chaos of virtual teams behind. See how to help your distributed team succeed.

The Agile Enterprise - Mario E. Moreira 2017-03-14

Discover how to implement and operate in an Agile manner at every level of your enterprise and at every point from idea to delivery. Learn how Agile-mature organizations adapt nimbly to microchanges in market conditions. Learn cutting-edge practices and concepts as you extend your implementation of Agile through the entire enterprise to meet customer needs. Veteran Agile coach Mario Moreira argues that two critical conditions must be conscientiously cultivated at a company before it can expect to reap in full measure the business benefits of mature Agile. First, individuals at every level must be committed to the mindset and the implementation of practices rigorously focused on delivering value to the customer. Second, all employees must be empowered to take ownership. This holistic transformation wrenches the status quo and provokes a strong focus where customers and employees matter. What You'll Learn Establish an idea pipeline to quickly and productively evolve customer value through all levels of the enterprise Incorporate a discovery mindset—experimental, incremental, design, and divergent thinking—and fast feedback loops to increase the odds that what you build aligns more closely to what customer wants Leverage Lean Canvas, personas, story mapping, value stream mapping, Cost of Delay, servant leadership, self-organization, and more to deliver optimum value to customers Use continuous agile budgeting and idea pipelines at the senior levels of the enterprise to enable you to adapt to the speed of the

market Reinvent human resources, portfolio management, finance, and many areas of management toward new roles in the enablement of customer value Map a top-to-bottom and end-to-end holistic view of your Agile galaxy to gauge where you are today and where you'd like to go in your Agile future Be truly Agile throughout your enterprise, focused on customer value and employees above all else Who This Book Is For Executives and senior management; sponsors of Agile within a company; ScrumMasters and Agile coaches, champions, and consultants; project management and quality assurance officers (PMOs and AMOs); portfolio managers; product managers and product owners; marketing and business managers; functional, middle, and resource managers; engineering heads and managers; cross-functional engineering/scrum teams; and entrepreneurs and venture capitalists

#noprojects: A Culture of Continuous Value - Evan Leybourn 2019-02-18

Today success comes from building products people love, creating loyal customers and serving the broader stakeholder community. In this thoughtful exploration on the future of work, the authors explore the past, present and future of the "project?". And why, in today's fast changing & hyper-competitive world, running a temporary endeavour is the wrong approach to building sustainable products and how #noprojects is fundamentally changing the way companies work. The metrics by which we have historically defined success are no longer applicable and we need to re-examine the way value is delivered in the new economy. This book starts from the premise that our goal is to create value, for the customer, for the organisation and for society as a whole and shows how to empower and optimise our teams to achieve this. The authors draw on modern management approaches to provide proven techniques and tools for producing, and sustaining, creative products that go beyond "meeting requirements?".

Project Management Office (PMO) - Monique Aubry, PhD, MPM 2010-04-01

Since project management offices began to appear in organizations over the last decade, project management practitioners and their organizations have been asking how to structure project management offices (PMOs) and what functions to assign them. In The Project Management Office (PMO): A Quest For Understanding, authors Brian Hobbs and Monique Aubry address these questions, providing a look at how PMOs exist today, and some clues about how and why they're changing. Of particular interest to practitioners, the authors address the roles that PMOs play in organizations, which provides valuable insights for better creating, structuring and governing PMOs. When designing a PMO, an organization has a variety of choices regarding the PMO's structure and role assignment. By providing a way to define PMOs by type, this research explores how to set up and define a PMO, depending upon the specific type of PMO The authors discuss the many bases for the types of PMOs, including structural characteristics and functions, and how these types affect the PMO's role in the organization.

The Software Project Manager's Bridge to Agility - Michele Sliger 2008-05-19

When software development teams move to agile methods, experienced project managers often struggle—doubtful about the new approach and uncertain about their new roles and responsibilities. In this book, two long-time certified Project Management Professionals (PMPRs) and Scrum trainers have built a bridge to this dynamic new paradigm. They show experienced project managers how to successfully transition to agile by refocusing on facilitation and collaboration, not "command and control." The authors begin by explaining how agile works: how it differs from traditional "plan-driven" methodologies, the benefits it promises, and the real-world results it delivers. Next, they systematically map the Project Management Institute's classic, methodology-independent techniques and terminology to agile practices. They cover both process and project lifecycles and carefully address vital issues ranging from scope and time to cost management and stakeholder communication. Finally, drawing on their own extensive personal experience, they put a human face on your personal transition to agile—covering the emotional challenges, personal values, and key leadership traits you'll need to succeed. Coverage includes Relating the PMBOKR Guide ideals to agile practices: similarities, overlaps, and differences Understanding the role and value of agile techniques such as iteration/release planning and retrospectives Using agile techniques to systematically and continually reduce risk Implementing quality assurance (QA) where it belongs: in analysis, design, defect prevention, and continuous improvement Learning to trust your teams and listen for their discoveries Procuring, purchasing, and contracting for software in agile, collaborative environments Avoiding the common mistakes software teams make in

transitioning to agile Coordinating with project management offices and non-agile teams "Selling" agile within your teams and throughout your organization For every project manager who wants to become more agile. Part I An Agile Overview 7 Chapter 1 What is "Agile"? 9 Chapter 2 Mapping from the PMBOKR Guide to Agile 25 Chapter 3 The Agile Project Lifecycle in Detail 37 Part II The Bridge: Relating PMBOKR Guide Practices to Agile Practices 49 Chapter 4 Integration Management 51 Chapter 5 Scope Management 67 Chapter 6 Time Management 83 Chapter 7 Cost Management 111 Chapter 8 Quality Management 129 Chapter 9 Human Resources Management 143 Chapter 10 Communications Management 159 Chapter 11 Risk Management 177 Chapter 12 Procurement Management 197 Part III Crossing the Bridge to Agile 215 Chapter 13 How Will My Responsibilities Change? 217 Chapter 14 How Will I Work with Other Teams Who Aren't Agile? 233 Chapter 15 How Can a Project Management Office Support Agile? 249 Chapter 16 Selling the Benefits of Agile 265 Chapter 17 Common Mistakes 285 Appendix A Agile Methodologies 295 Appendix B Agile Artifacts 301 Glossary 321 Bibliography 327 Index 333

Emotional Intelligence for Project Managers - Anthony Mersino 2013-06-15

You've spent years gathering the technical intelligence you need for this challenging career--now separate yourself from the pack by increasing your emotional intelligence! As recent research has indicated that emotional intelligence (EI) now accounts for 70 to 80 percent of management success, there is no doubt that today's successful project manager needs strong interpersonal skills and the ability to recognize emotional cues to lead their teams to success--the technical expertise the position depended on so greatly in the past simply isn't enough anymore! Emotional Intelligence for Project Managers introduces you to all facets of EI and shows how emotions can be leveraged to meet project goals. Project managers strong in technical skills but needing help in the EI department will learn how to: Set the tone and direction for the project Communicate effectively Motivate, inspire, and engage their team Encourage flexibility and collaboration Deal productively with stress, criticism, and change Establish the kind of high morale that attracts top performers Now in its second edition, Emotional Intelligence for Project Managers includes several expanded sections on self-awareness and self-management, as well as a new chapter on using EI to lead Agile Teams and a close look at Servant Leadership.

The Pmo Playbook - M S Leslie O Magsalay 2012-03-01

The PMO Playbook: Effective Product Life Cycle Management is a unique "self paced" guide for executives and program management professionals. It has valuable information that contributes to improving definition and execution of the portfolio roadmap. The first Part of the book, "Portfolio Execution", guides executives to a better understanding of the key role they play in defining the product portfolio and how to most effectively lead their Program Management Office. For PMO professionals it provides insight to the process that drives all of their efforts. The second Part of the book, "Effective Product Life Cycle Process", provides an overarching framework for effective Phase Exits, product launches and program team management accompanied by the detailed "how to" that enables program managers to bring products to market consistently. It is designed to be "read with a pen," inviting participation with an abundance of exercises, activities, assessments, cases and checklists. It also combines information for program managers, functional managers, executives and customers into a single package they can apply directly. This book should be used with The PMO Practice Templates, The PMO Practice Handbook and the PMO Journal for the full complement of tools. The author tackles the challenge of teaching the PLC framework so those involved in bringing new products to market, such as PMO executives and program management professionals, can plan and execute effectively. It is a baseline to manage the following challenges: * Portfolio Strategy: Provides insight into the strategic balancing and synchronization required to manage the portfolio of programs at all life cycle stages. * PLC Strategy: Provides the vision, objectives and context between the PLC framework and roles and responsibilities for Phase Exits and product launches. * Roles and Responsibilities: Provides guidance for program management and program teams on working collaboratively to deliver throughout the PLC and key roles of executive approval teams like the Product Approval Committee. * Phase Exit Reviews: Provides guidelines and "how to's" on delivery, preparation and reporting, including recommended content for each Phase Exit Review. * Phase Exit Approval: Provides guidance for simplification of Phase Exit review and approval process. * Common language: Provides definitions of terms and processes used across

organizations involved in product delivery in context and a glossary for easy reference. Whether you are currently a PMO professional, establishing and/or directing a PMO organization or are thinking about a career in program management, this book has the practical framework you need for new product introduction through obsolescence. It explains what is required for each phase of the process, how responsibilities are distributed and shared, how and how often the PMO organization should check in with the executives.

Business Driven PMO Success Stories - Mark Price Perry 2013-01-13 Business Driven PMO Success Stories was written by and with over two dozen contributing authors from the worldwide project management and project management office (PMO) community. It offers executives, managers, and all those involved in the projects of the organization, an understanding of the value a PMO can provide, the knowledge they need to determine the purpose of their PMO, and how to craft a PMO best suited to fulfill that purpose.

The High-impact Pmo - Philippe Husser 2017-10-10

Read real life stories of PMO who delivered exceptional value to complex projects, programs, and portfolios in a VUCA world. Explore a variety of capabilities that will make you navigate in the most complex environments. Create a high-impact agile Enterprise PMO. Coverage includes: - Dealing with nonlinearities - Surfing on transitions and bifurcations - Thriving with uncertainty and unpredictability - Understanding power laws and tail effects - Choosing between direct and indirect strategies - Focusing on people and great causes - Developing communities of decentralized PMOs - Being a challenger and a coach - Finding your buddy - Bridging cultural gaps - Capitalizing on technology - Analyzing your network - Getting to tipping points - Linking projects and portfolios to strategic objectives - Building your Enterprise PMO

The DNA of Strategy Execution - Jack Duggal 2018-03-27

THE DNA OF STRATEGY EXECUTION "In a world where there are more questions than answers every leader will need to learn to dance to a different beat. In this insightful book, Jack Duggal has cracked the DNA of Strategy Execution. Ignore these insights at your own peril." — Dr. Tony O'Driscoll Global Head, DukeCE Labs, Duke Corporate Education Fuqua School of Business, Duke University DECODE THE DNA OF MANAGEMENT AND STRATEGY EXECUTION IN AN INCREASINGLY TURBULENT WORLD Just as DNA contains the genetic instructions used in the development and functioning of all living organisms, what if we could decode the elements of management and strategy execution? This insightful book offers new perspectives on age-old management challenges and illuminates better ways to organize and manage in an increasingly DANCE-world (Dynamic. Ambiguous. Non-Linear. Complex. Emergent). It puts the management DNA under the microscope, and shows how to develop, build and transform organizational project management and PMO capabilities essential for effective strategy execution. It provides a framework to measure what matters with a step-by-step approach to define and measure success and business value. The DNA of Strategy Execution: Next Generation Project Management and PMO provides innovative insights for organizational project management and PMO. Based on application and learnings from many organizations around the world, this book reveals a playbook for strategy execution that will help you: Decode the core elements of management and strategy execution DNA Design and build next-generation Project/Program Management and PMO platform essential for effective strategy execution Prepare your organization to effectively lead and implement agile transformation and organizational change Improve organizational project management (OPM) and PMO maturity Improve overall organizational effectiveness and innovation capabilities Whether you are a part of a startup, or an established incumbent organization, the impact of digitization and disruption requires a rethink and reset of how we organize and manage. This book presents a playbook for effective strategy execution with next-generation Project, Program and PMO capabilities.

Agile Software Requirements - Dean Leffingwell 2010-12-27

"We need better approaches to understanding and managing software requirements, and Dean provides them in this book. He draws ideas from three very useful intellectual pools: classical management practices, Agile methods, and lean product development. By combining the strengths of these three approaches, he has produced something that works better than any one in isolation." —From the Foreword by Don Reinertsen, President of Reinertsen & Associates; author of Managing the Design Factory; and leading expert on rapid product development Effective requirements discovery and analysis is a critical best practice for serious application development. Until now, however, requirements

and Agile methods have rarely coexisted peacefully. For many enterprises considering Agile approaches, the absence of effective and scalable Agile requirements processes has been a showstopper for Agile adoption. In *Agile Software Requirements*, Dean Leffingwell shows exactly how to create effective requirements in Agile environments. Part I presents the “big picture” of Agile requirements in the enterprise, and describes an overall process model for Agile requirements at the project team, program, and portfolio levels Part II describes a simple and lightweight, yet comprehensive model that Agile project teams can use to manage requirements Part III shows how to develop Agile requirements for complex systems that require the cooperation of multiple teams Part IV guides enterprises in developing Agile requirements for ever-larger “systems of systems,” application suites, and product portfolios This book will help you leverage the benefits of Agile without sacrificing the value of effective requirements discovery and analysis. You’ll find proven solutions you can apply right now—whether you’re a software developer or tester, executive, project/program manager, architect, or team leader.

Agile Portfolio Management - Jochen Krebs 2008-07-16

Agile development processes foster better collaboration, innovation, and results. So why limit their use to software projects—when you can transform your entire business? Written by agile-mentoring expert Jochen Krebs, this book illuminates the opportunities—and rewards—of applying agile processes to your overall IT portfolio. Whether project manager, business analyst, or executive—you’ll understand the business drivers behind agile portfolio management. And learn best practices for optimizing results. Use agile processes to align IT and business strategy Adapt and extend core agile processes Orchestrate the collaboration between IT and business vision Eliminate wish-list driven requirements, and manage expectations instead Optimize the balance of projects, resources, and assets in your portfolio Use metrics to communicate project status, quality, even team morale Create a portfolio strategy consistent with the goals of the organization Achieve organizational and process transparency Manage your business with agility—and help maximize the returns!

Delivery Effectiveness - Carl M. Manello 2021-04-08

According to the Standish Group, a third of conceptualized projects are cancelled before they start and more than 50 percent of projects will exceed their budgets by more than 100 percent. Hordes of statistics and reams of data are available that reflect the poor performance of organizations in meeting the goals of their initiatives. There are better ways to deliver. Carl M. Manello, a veteran business executive and consultant, provides a blueprint to bolster project management in this book. Learn how to: • keep projects on track, from start to finish; • make an impactful difference with minor changes in thinking; • focus like a laser on what is needed most; • deliver more value from projects. Many organizations rely on armies of certified project managers who can quote textbooks, but they fail to put their knowledge into action. That’s why this book is so important as it presents an opportunity to use well known—but not well used—principles, practices, and methods to manage projects. To get better results than the project management profession has been able to produce since the middle of the last century, we must try something different. Delivery Effectiveness provides a simple approach to get better results.

A Guide to the Project Management Body of Knowledge (PMBOK® Guide) - Seventh Edition and The Standard for Project Management (BRAZILIAN PORTUGUESE) - Project Management Institute Project Management Institute 2021-08-01

PMBOK® Guide is the go-to resource for project management practitioners. The project management profession has significantly evolved due to emerging technology, new approaches and rapid market changes. Reflecting this evolution, The Standard for Project Management enumerates 12 principles of project management and the PMBOK® Guide &- Seventh Edition is structured around eight project performance domains. This edition is designed to address practitioners' current and future needs and to help them be more proactive, innovative and nimble in enabling desired project outcomes. This edition of the PMBOK® Guide: • Reflects the full range of development approaches (predictive, adaptive, hybrid, etc.); • Provides an entire section devoted to tailoring the development approach and processes; • Includes an expanded list of models, methods, and artifacts; • Focuses on not just delivering project outputs but also enabling outcomes; and • Integrates with PMI standards+™ for information and standards application content based on project type, development approach, and industry sector.

Agile Project Management with Scrum - Ken Schwaber 2004-02-11

The rules and practices for Scrum—a simple process for managing

complex projects—are few, straightforward, and easy to learn. But Scrum’s simplicity itself—its lack of prescription—can be disarming, and new practitioners often find themselves reverting to old project management habits and tools and yielding lesser results. In this illuminating series of case studies, Scrum co-creator and evangelist Ken Schwaber identifies the real-world lessons—the successes and failures—culled from his years of experience coaching companies in agile project management. Through them, you’ll understand how to use Scrum to solve complex problems and drive better results—delivering more valuable software faster. Gain the foundation in Scrum theory—and practice—you need to: Rein in even the most complex, unwieldy projects Effectively manage unknown or changing product requirements Simplify the chain of command with self-managing development teams Receive clearer specifications—and feedback—from customers Greatly reduce project planning time and required tools Build—and release—products in 30-day cycles so clients get deliverables earlier Avoid missteps by regularly inspecting, reporting on, and fine-tuning projects Support multiple teams working on a large-scale project from many geographic locations Maximize return on investment!

The Agile Pmo - Leading the Effective, Value Driven, Project Mana - Michael Nir 2014-05-01

Agile Project Management, PMO, Powerful Advice - An Amazon Bestseller The Revealed Secrets of the Shocking Truths about Global PMO Colossal Failures and how to Work around them. ** Uncovered Truths How to avoid a tactical PMO - in which MBA graduates fill the role of secretaries - I know you are asking now - how can it be possible that companies pay 100K \$ salaries for administrative work, aren't you? - Read the book and know the answer ** What are the signs of a process obsessed PMO - in which the project managers are cringing under the whip of the PMO and how to set them free! ** Limited Vision When the PMO is in love with the lavish tools - and promotes death by SharePoint - what do you do? ** The Ultimate Program Life Cycle inflicting PMO - do you know how to recognize it and provide REAL VALUE Agile Project Management, The Agile PMO Provides answers NOW to all these challenging questions. You will learn to recognize and avoid the PMO traps Research has proven that most PMOs will be disbanded and flushed away in two years after rollout - make sure yours doesn't ** This book provides you with the breakthrough professional knowledge to grow your PMO Immediately. This book is the Surefire method to pioneer the value driven efforts in the organization. ** Proven and Tested Advice from a Professional Agile Project Management, The Agile PMO ** Join me in this journey to making your emerging PMO not only endure but also lead project and portfolio growth and be value driven: ** The PMO is a mediating function it enables visibility where there is none, unity where there is disparity, transparency where there is ambiguity, and global breakthrough where there is only local analysis. ** Over the years I have seen too many PMOs blunder and fail due to various misconceptions in the roll out and implementation. The main cause is that PMOs do not learn how to create true and substantial value for stakeholders from the portfolio perspective, and hence lose budgeting and are terminated ** in this proven guide I will provide practical guidelines with the assistance of a case study on how to create and increase value of a PMO in an ever changing environment. ** Ultimately, after reading this guide you'll know what to do, in order to successfully and reliably lead your Agile PMO. ***** Agile Project Management, The Agile PMO is for a limited time at a discounted - under-priced level - popular demand is increasing Don't wait, enjoy this price and read now. ***** "I have read many books about PMOs and have seen many implementations, most of them failed. I offer my perspective on how to create a long-lasting value driven PMO. The organizations that follow these guidelines benefit from extraordinary results in project completion, in benefits received, and customer satisfaction and in low employee attrition." M. Nir, PMP, M.Sc. I&E, President, Sapir Consulting **** * Exclusive and Genuine Concepts - What is your value from Best business: The Agile PMO * Alignment with Business - ensuring Value over process * Launching a PMO that is Lean and Mean * Simple tools for enabling value quickly * Presented in an easy to follow case study! * Discussed from a multi-perspective view! * Integrated to allow you simple roll out across a portfolio! Praise for PMO Leadership - Avoid Classical Pitfalls How to Create a Value Driven Best business Office: Covering all perspectives of a PMO- This guide promotes a hands-on approach to the installation of a PMO in a company. It illustrates nicely what are the benefits of the different types of PMO and what are their possible responsibilities. Ralf Friedrich, President, Coaching Center Dieburg, GeProSHURRY - to get your copy of Agile Project Management, The Agile PMO, Scroll up and

Click the buy button now!! 100% Satisfaction Guaranteed

Software by Numbers - Mark Denne 2003

- Opens the black box of methodologies and demonstrates that software development is fundamentally a value creation process - Covers new and radical approaches to software development that respond to business demands for shorter investment periods and increased agility - Provides software engineers tools for understanding enterprise-level value creation and managing financial objectives

Project Management Maturity Model - J. Kent Crawford 2006-07-24

Assisting organizations in improving their project management processes, the Project Management Maturity Model defines the industry standard for measuring project management maturity. Project Management Maturity Model, Second Edition provides a roadmap showing organizations how to move to higher levels of organizational behavior, improving

Is the Project Management Office Still Fit for Purpose? - Fatimah Abbouchi 2019-11

The purpose of this White Paper is to delve deeper into existing problems with the traditional approach to organisational governance, which often involves establishing a Project Management Office (PMO). It aims to identify the challenges and issues surrounding the PMO and to address

the lag between the PMO and Project Management practices across an organisation. Such that gaps can be swiftly closed, creating a model that iterates and evolves with Project Management driving greater efficiency and effectiveness across the organisation.

From PMO to VMO - Sanjiv Augustine 2021-09-07

When so many enterprises have the strategic goal of maximizing product value to customers, changing their project management office (PMO) into a value management office (VMO) will help them do it. Because of the widespread adoption of agile methods in organizations, there is a rapidly growing shift from a focus on projects to one on products. This shift brings dramatic changes in how organizations manage and deliver not only IT services but their entire product and service value streams. Whatever methodology is being implemented, success at all levels is inextricably linked back to a clear understanding of customer value and customer-driven outcomes across teams. This book shows program and project managers how to maximize their professional relevancy in this new world. They must shift from being program managers to value managers, maximizing value through the entire organization. This book defines the role and skills of the value manager, using case studies and step-by-step guidance to help readers visualize and implement a new path where middle management and the value management office are valued leaders in the age of business agility.